Behavior Analysis in Higher Education

Applications to Teaching and Supervision

Edited by Andresa A. De Souza University of Missouri-St. Louis Darlene E. Crone-Todd Salem State University

Series in Education



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Table of Contents

	List of Figures	vii
	List of Tables	ix
	List of Acronyms	xi
	Contributors	xiii
	Abstract	xxiii
	Foreword: Teaching Behavior Analysis with Behavior Analysis: The Long-Running Project Continues to Improve William L. Heward <i>The Ohio State University</i>	XXV
	Preface	xxxi
	Andresa A. De Souza University of Missouri-St. Louis	
	Darlene E. Crone-Todd	
	Salem State University	
	Section I. History and the Use of Technology	1
Chapter 1	The Teaching Machine and Programmed Instruction: Foundations for Effective Teaching	3
	Andresa A. De Souza	
	University of Missouri-St. Louis	
Chapter 2	Teaching Machines Versus Programers: Past, Present, and Future	31
	T. V. Joe Layng <i>Endicott College</i>	

Chapter 3	From Early Systems of Instruction (ESI) to Personalized System of Instruction (PSI): A Brief History Joseph J. Pear University of Manitoba Frances M. Falzarano Retired Educator and Teacher Advocate	59
Chapter 4	The Age of Online Teaching: A Renaissance for Behavior Analysis in Higher Education Darlene E. Crone-Todd <i>Salem State University</i>	79
	Section II. Teaching Strategies and Assessment	99
Chapter 5	Teaching Behavior Analytic Associations or Concepts: What is Your Teaching Goal? Ana Carolina Sella <i>Aprendizagem em Pauta</i> Cássia Leal Da Hora <i>Instituto PAR - Ciências do Comportamento</i>	101
Chapter 6	Developing Equivalence-Based Instruction in Higher Education: Research, Practical Considerations, and Collaborating with Content Experts Daniel M. Fienup <i>Columbia University</i> Kenneth F. Reeve <i>Caldwell University</i> Christopher R. Colasurdo <i>Caldwell University</i>	121
Chapter 7	Research and Application for Interteaching in Higher Education Bryan Saville <i>James Madison University</i>	145

Chapter 8	Evaluating Complex Behavior Change in Higher Education	175
	Phil N. Chase	
	Simmons University	
	Samantha R. LaPointe	
	Salem State University	
	Kendra E. Guinness	
	Oregon Research Institute	
	Grace Ecko Jojo	
	Simmons University	
	Section III. Behavior Analysis in Training and Supervision	197
Chapter 9	Mentorship and Informal Graduate Training in the Experimental Analysis of Behavior	199
	Amy L. Odum	
	Utah State University	
	D. Perez	
	Utah State University	
Chapter 10	Higher-Order Skills in Graduate-Level Programs: Performance and Verbal Behavior Training	215
	Sarah Kern	
	University of Missouri-St. Louis	
	Andresa A. De Souza University of Missouri-St. Louis	
	Darlene E. Crone-Todd	
	Salem State University	
Chapter 11	Supervised Fieldwork in Behavior Analysis: Practica and Internships	231
	Ellie Kazemi	
	California State University Northridge	

Chapter 12	Organizational Behavior Management in Higher Education	249
	Nicole Gravina	
	University of Florida	
	Andressa Sleiman	
	Florida Institute of Technology	
	Alicia M. Alvero	
	The City University of New York	
	Section IV. Professional Foundations	
	in Applied Behavior Analysis	269
Chapter 13	Teaching Ethical Conduct to Aspiring Behavior Analysts: Identifying Effective Methods and Meaningful Outcomes	271
	Mary Jane Weiss and Videsha Marya	
	Endicott College	
Chapter 14	Embedding Cultural Responsiveness in Graduate Coursework and Supervision Training	305
		303
	Noor Syed <i>SUNY Empire State University</i>	
	Kimberly B. Marshall	
	Endicott College; University of Oregon	
	Christen E. Russell	
	Endicott College	
	Lisa M. Tereshko	
	Endicott College	
	Natalie Driscoll	
	Seven Hills Foundation	
Chapter 15	Preparing for ABAI Accreditation as the Coordinator of a Behavior Analysis Program	337
	April Michele Williams	
	Rollins College	
	Darlene E. Crone-Todd	
	Salem State University	
	Index	351

List of Figures

Figure 1.1.	Skinner's Teaching Machine With Punch Holes	6
Figure 1.2.	Harvard Teaching Machine Built in 1957	9
Figure 1.3.	Write-in Teaching Machine for Older Students	10
Figure 1.4.	Example of a Programed Frame Illustrating	
	the Errorless Learning Approach	17
Figure 2.1.	Original Teaching Machine and a Small Frame	33
Figure 2.2.	Blackout Technique	34
Figure 2.3.	Types of Prompts	35
Figure 2.4.	Meaningful Active Responding	36
Figure 2.5.	Prompting versus Priming	37
Figure 2.6.	Markle and Tiemann Programing Process	39
Figure 2.7.	Layng's Instructional Design/Programing Process	40
Figure 2.8.	ADDIE Approach to Instructional Design	41
Figure 2.9.	Dick and Carey Model of Instructional Design	41
Figure 2.10.	Tiemann and Markle Learning Types Model	42
Figure 2.11.	Layng's Types of Learning	43
Figure 2.12.	Virtual Reality	54
Figure 5.1.	Example of a Concept Hierarchy	110
Figure 6.1.	Illustration of Bidirectional, or Symmetry, Relations	123
Figure 6.2.	Illustration of Inferences, or Equivalence Relations	124
Figure 6.3.	Training Structures to Establish Equivalence Classes	130
Figure 6.4.	Training Protocols to Establish Equivalence Classes	131
Figure 8.1.	Hypothetical Performance Objectives Matrix	183
Figure 8.2.	Hypothetical Multiple Baseline Across Behaviors	188
Figure 8.3.	Hypothetical Error Analysis	189
Figure 10.1.	Task Analysis to Create a Graph Using Google Sheets	223
Figure 14.1.	Flowchart to Develop Global Learning Outcomes	313

List of Tables

Table 1.1.	Programmed Instruction Elements and Descriptions	14
Table 2.1.	Component Skills	47
Table 2.2.	Composite Repertoires	48
Table 2.3.	Concept Analysis of Inferential Reading Comprehension	51
Table 5.1.	Teaching and Testing Examples of the Three Triangles	
	Classes	105
Table 5.2.	Associations and Concepts Comparative Table	106
Table 6.1.	Task Analysis for EBI Collaboration with Colleagues	
	from Other Disciplines	136
Table 8.1.	Tiemann & Markle's (1990) Types of Learning	178
Table 8.2.	Component Analyses of Three Composite Skills	181
Table 12.1.	Recommended Content to Include in an Introductory	
	OBM Course	252
Table 12.2.	Advanced OBM Course Topics	254
Table 13.1.	Component Skills of Problem Solving	278
Table 13.2.	Important Resources and Their Function	280
Table 13.3.	Instructional Strategy Guide	286
Table 13.4.	Steps From BACB's (2020) Ethical Decision-Making	
	Process	290
Table 15.1.	Sample Thesis and Thesis Equivalent	348

List of Acronyms

AAC	Augmentative and alternative communication
ABA	Applied behavior analysis
ABAI	Association for Behavior Analysis International
ABC Analysis	Antecedent, behavior, consequence analysis
AI	Artificial intelligence
APBA	Association of Professional Behavior Analysts
AR	Augmented reality
BAC	Blood alcohol concentration
BACB	Behavior Analysis Certification Board
BARS	Behaviorally Anchored Rating System
BCaBA®	Board-Certified Assistant Behavior Analyst®
BCBA®	Board-Certified Behavior Analyst®
BHCOE	Behavioral Health Center of Excellence
BST	Behavioral skills training
BT	Bloom's taxonomy
CAI	Computer-assisted instruction
CAPSI	Computer-aided personalized system of instruction
CASP	Council of Autism Service Providers
CBI	Computer-based instruction
CHEA	Council for Higher Education Administration
CSUN	California State University, Northridge
DEI	Diversity, equity, and inclusion
EAB	Experimental analysis of behavior
EBI	Equivalence-based instruction
EBP	Evidence-based practice
EBT	Evidence-based treatments
ECBC	Evaluating complex behavior change
GLOs	Global learning outcomes

GPA	Grade point average
IBCs	Interlocking behavioral contingencies
JOBM	Journal of Organizational Behavior Management
LMS	Learning management systems
MBLB	Multiple baseline across behaviors design
MHC	Model of hierarchical complexity
MSWO	Multiple stimulus without replacement
MTO	Many-to-one (training structure)
NCCA	National Commission for Certifying Agencies
OBM	Organizational behavior management
OBM Network	Organizational Behavior Management Network
OSTI	Operant supervisory taxonomy index
OTM	One-to-many (training structure)
PDC	Performance Diagnostic Checklist
PI	Programmed Instruction
PIP	Potential for improving performance
POM	Performance Objectives Matrix
PSI	Personalized System of Instruction
RFT	Relational Frame Theory
RPM	Responses per minute
SΔ	Stimulus delta
SAFMEDS	Say All Fast Minute Every Day Shuffled
Sd	Discriminative stimulus
SIM	Simultaneous protocol
SSD	Single-subject design
STC	Simple-to-complex protocol
USDE	U.S. Department of Education
VCS	Verified Course Sequence
VR	Virtual reality

Contributors

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Dr. Alicia M. Alvero began her academic career at Queens College (QC), the City University of New York (CUNY) in 2003 as a professor of Organizational Behavior Management before moving into progressively more senior administrative roles. In July 2022, Alicia moved to CUNY Central Office and currently serves as the Associate Vice Chancellor for Academic and Faculty Affairs. As a CUNY senior leader, she serves as a liaison with all 25 CUNY schools, and overseas the Offices of Graduate and Undergraduate Academic Programming, Faculty Affairs, Special Programs, Student Success, and Early Childhood Initiatives. She earned her B.A. in Psychology from Florida International University and her M.A. & Ph.D. from Western Michigan University.

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Abstract

The field of behavior analysis has expanded over the past few decades, with increasing numbers of programs in higher education. Despite the expansion, there are few concentrated resources for those who study, teach, and supervise at the undergraduate and graduate levels in the field. Therefore, the purpose of this edited book is to support higher education instructors and instigate graduate programs to incorporate formal college teaching training into their curriculum.

The current book has 15 chapters organized into four major sections. In the first section, History and the Use of Technology, we present an overview of the foundational backgrounds of behavior analysis in higher education from its inception to the current times. Chapter 1 provides a revision of the creation, the enthusiasm, and the fall of teaching machines and programmed instruction in education. Chapter 2 provides an important contribution to the historical and present-day overview of teaching machines in programmed instruction as developed by behavior analysts. Chapter 3 describes the history of educational practices from ancient to modern times. Chapter 4 engages readers to consider how the use of digital technology is helping realize the potential of behavioral approaches to education, ushering in a renaissance period. Section 2, Teaching Strategies and Assessment, includes four chapters. Chapter 5 helps readers distinguish between associations and conceptual learning, while at the same time noting their similarities in planning for teaching. Chapters 6, 7 and 8 provide important extensions of relevant work in the fields of equivalence-based instruction, interteaching, and complex behavior change (respectively) that are important considerations in the realm of higher education. Section 3, Behavior Analysis in Training and Supervision, includes important contributions related to a family model of graduate training in experimental analysis of behavior (Chapter 9), strategies to develop the complex performance and verbal behavior skills necessary in higher-education training (Chapter 10), considerations related to graduate program fieldwork and practica (Chapter 11), and the relevance and considerations about organizational behavior management (OBM) in graduate programs (Chapter 12). The book wraps up with Section 4, Professional Foundations in Applied Behavior Analysis including chapters pertaining to teaching ethical conduct (Chapter 13), how to embed intercultural responsiveness into graduate coursework and supervision (Chapter 14), and a final chapter (15) on how to prepare for accreditation processes.

History of Development of the Book

As a new faculty member, the first author embarked on learning about the world of instructional design and behavior analytical technologies of teaching. With an increasing interest in this area of application, she organized, chaired, and co-authored a symposium focused on higher education teaching and supervision during the 46th Annual Convention of the Association for Behavior Analysis International, which was supposed to be in Washington, DC, in 2020 but was held online due to COVID-19 pandemic. Coincidentally, the symposium focused on strategies for online instruction. However, the submission and acceptance of the symposium happened in 2019, before online instruction became a necessity as opposed to simply a viable option. The second author, who has over two decades of experience teaching and publishing in areas related to online teaching and assessment from a behavior analytic perspective, served as the discussant for the symposium. Albeit the sudden and unusual shift to online delivery of an ABAI conference, the symposium was well attended and commented on. About one month later, the first author was contacted by a representative from Vernon Press with the invitation to submit a book proposal on a related topic. We (the editors) met with the publisher to gain more information about the process and determine the viability of such a book. While we don't know the exact features of the symposium that prompted the publisher to reach out to us, we understand that the online focus in the context of the global state of affairs drew the publisher's eyes to this topic. We thus embraced the task with both our combined passion for higher education excellence and the technologies of behavior analysis. As we brainstormed topics to invite for potential chapters in this book, we considered the importance of dissemination of the trajectory and application of behavior analysis in higher education. We also had a goal of inviting a cross-section of contributions that would be diverse in terms of career spans, geographical location, and other relevant intersecting identities. Finally, we added an invited chapter on accreditation following the recent changes announced by the Behavior Analyst Certification Board with respect to the need for future applicants to earn their degree from an accredited program. With these changes being phased in over the next decade, this chapter seemed an important addition.

Foreword: Teaching Behavior Analysis with Behavior Analysis: The Long-Running Project Continues to Improve

William L. Heward

The Ohio State University

Behavior analysis offers society a scientific approach to understanding and changing behavior. Applied behavior analysis (ABA), the practical wing of behavior analysis, is defined in part by its focus on socially significant behavior—behavior that makes a difference in people's lives. At its heart, ABA is and has always been about helping people improve the quality of their lives (Gambrill, 2012; Wolf, 1978). Today's applied behavior analysts are enhancing lives in an ever-widening range of domains that impact the human experience from A to Z (Heward et al., 2022).

In their Preface to *Behavior Analysis in Higher Education: Applications to Teaching and Supervision*, co-editors Andresa A. De Souza and Darlene E. Crone-Todd contend that "the future of this scientist-practitioner discipline is bright" (p. 5). I agree wholeheartedly. Behavior analysts who implement behavior change interventions that enhance people's lives or advance the disciple's research base enjoy satisfying and meaningful careers. Teachers who help future behavior analysts learn the conceptual, empirical, and practical tools needed to apply, extend, and advance this life-improving science experience equally satisfying and socially important careers.

My introduction to behavior analysis and behaviorally based techniques for teaching it came in 1968 when I took Richard Malott's Introduction to Psychology class as a freshman at Western Michigan University (WMU). The class met five days per week, and a top grade required learning the content of five books and teaching a rat to do some pretty cool stuff.¹ Study objectives guided daily reading assignments, each class session began with a short quiz,

¹ One of those books consisted of mimeographed drafts of chapters of what would become Whaley and Malott's (1971) *Elementary Principles of Behavior*, a text that introduced thousands of future behavior analysts to the science.

and participation in class earned bonus points. Those contingencies combined with the immediate consequences the rat provided for my fledgling attempts to shape lever pressing and get it under stimulus control not only got me to semester's end with an "A," they left me wanting to learn more about this fascinating discipline.²

The courses I would later teach as a professor at Ohio State University (OSU) included instructional methods experienced as an undergraduate at WMU. Those and other behaviorally based teaching and skill development techniques became key components of OSU's doctoral program that prepared leadership personnel for special education whose work was guided by the philosophical, empirical, and technological principles of behavior analysis (Heward et al., 1995).

While the basic principles that underly effective teaching in higher education (or anywhere else) remain unchanged (e.g., Engelmann & Carnine, 1982/1991; Skinner, 1968, 1984), the tools available to contemporary designers and deliverers of curriculum and instruction in higher education behavior analysis programs can help train the most capable, effective, and compassionate behavior analysts the world has seen. And the world needs them. Achieving the ABA's promise and potential to improve the human experience and help solve society's tough problems will require the contributions of thousands of scientist-practitioners working collaboratively on multidisciplinary teams for decades to come.

Behavior Analysis in Higher Education: Applications to Teaching and Supervision challenges higher education instructors to continually improve their effectiveness, acknowledges the diligence required, and offers strategies and resources for the pursuit. The book's fifteen chapters are authored by some of the best in the business. Contributing authors are behavior analysis researchers, scholars, and professors in higher education programs where tomorrow's behavior analysts are being trained. I'll briefly mention just a couple of the many topics they cover.

Chapters 1 and 2 provide deep dives and insights into the history and operation of Skinner's teaching machine and the evolution of programmed

² Behavior analysts have a long history of experimenting with ways to improve collegelevel instruction (Falcomata, 2018; Lloyd & Lloyd, 1992). Of particular note: Richard Malott's fifty-plus-year pursuit of ever-better methods to train science-based practitioners of behavior analysis at Western Michigan University (e.g., Malott, 1984; 1992; 2005; 2018). Malott's Behavior Analysis Training System (BATS) combines goal-directed systems design, behavioral systems engineering, performance management, and a skills-training model of education that fosters students' appreciation of the power of behavior analysis to do good and motivates them to learn and apply the discipline.

instruction. Early forms of programmed instruction shaped, primed, and prompted students' responses to fill-in-the-blank frames with one or two missing words. Contemporary programmed instruction supplements or replaces simple responses, small steps, and linear advancement through content with a variety of response types, alternate sequences of frames that enable students to progress through the material with the largest achievable steps, and opportunities to branch and extend into related knowledge and information. Artificial intelligence (AI) has the potential to create frames in real time based on a student's performance with respect to critical aspects of the content. This is exciting stuff.

No higher education behavior analysis program, no matter how expansive, intensive, and efficient, can teach everything a student might someday need or may want to learn. There will always be additional knowledge, skills, values, and artistry (Callahan et al., 2019) that *could* be taught during a class period, over the course of a semester, or within the entire time a student spends in a degree or certificate program. Instructional time and resources will always be limited. They must be used for optimal efficiency and in ways that enable and motivate students to explore and expand their repertoires.

Exploring various ways to squeeze the most learning out of each teaching moment is one of the most exciting areas of behavioral research in education today. Much of this work builds upon Murray Sidman's (1994) groundbreaking research on stimulus equivalence, which showed that under certain conditions, learners acquire new skills and verbal relations without direct instruction on those skills. The new skills emerge as a product of instruction on related skills. This research—described variously as matrix training (Langton et al., 2021), generative instruction (Johnson et al., 2021), equivalence-based instruction (see Chapter 6), and derived relational responding (Critchfield & Rehfeldt, 2020) and applications of contingency adduction (a process in which "skills learned under one set of conditions are recruited under new conditions to serve a new or different function" (Lyang et al., 2004, p. 99) are yielding a variety of teaching tactics for generating emergent and discovery learning. Readers of this volume will learn how these methods can be applied with ever greater promise to higher education.

The 21st century behavioral and digital technologies described in this volume are exciting and promise yet-to-be-discovered advancements in student achievement. I encourage readers to implement and evaluate the strategies in their own teaching. There is no need to leave behind basic elements of effective instruction, such as providing frequent active student engagement with simple tools like guided notes (e.g., Austin et al., 2002; Biggers & Luo, 2020) and response cards (e.g., Clayton & Woodward, 2007; Kellum et al., 2001). Students reliably and overwhelmingly judge these low-

tech strategies as helpful and fun. But don't let actively engaged, smiling students fool you into thinking they are achieving desired learning outcomes. Providing high rates of active responding in a poorly designed lesson (i.e., a lesson with absent or weak content analysis and instructional design; see Chapters 2 and 5) is akin to taking your students for a ride in a 1960s Corvair: it's unsafe at any speed (Nader, 1965).

Malott (1984) began a chapter detailing what he had learned in 19 years of developing, applying, evaluating, and continually revamping a system for training behavior analysts by stating that the behavioral approach "doesn't work miracles, but it's still the best game in town" (p. 218). He concluded with these thoughts:

The approach is based on the assumption that is the responsibility of the teacher to do whatever is needed to assure that they graduate as many students as possible who will have a high level of mastery of the concepts and skills that will benefit society. As with behavioral approaches to other areas of human service and education, this often means that the college or university teacher must do much more that is normally expected. But my experience suggests that this can be a very rewarding activity, sustaining many years of enthusiastic participation (p. 245).

Instructors, from graduate teaching assistants to full professors, will find *Behavior Analysis in Higher Education: Applications to Teaching and Supervision* a valuable resource for improving the effectiveness, efficiency, and enjoyment of their work.

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PAGES MISSING FROM THIS FREE SAMPLE

Index

A

ABAI Accreditation Accreditation Handbook, 343 achieving and maintaining, 343 five suggestions for achieving, 344 independent site visitors, 343 purpose and benefits, 348 Accreditation preparation. See ABAI Accreditation Accreditation (General) CHEA, 340 Council for Higher Education Accreditation (CHEA), 339 levels, 340 Programmatic Accreditation and the BACB, 341 role in higher education, 339 US Department of Education, 340 American Psychological Association (APA), 244, 339 Ancient Instructional Methodology. See Systems of Instruction Egypt, 62 Medieval Europe, 65 Mesopotamia, 61 Rome, 63 Sumeria, 60 Aristotle, 63 the Lyceum, 63 Artificial Intelligence, 92 and Machine Evolution. See **Teaching Machines**

automate grading, 86, See Machine Learning ChatGPT, 54, 81, See Machine Learning machine learning, 93 Open AI, 81 routines, 52 Assessment creation, 113 Scoring Questions and Answers, 85 Association for Behavior Analysis International, xxxiii Associations associative behavior definition, 104 use of term, 103 versus concepts, 101 Australia, 68

B

Bailey and Burch. See Ethics **Behavior Analyst Certification** Board, 219, 251, 338 ethics code, 263 exam content list, 182 Professional and Ethical Compliance Code revision for 2022. See Ethics Supervisor Training Curriculum, 233 task list, 182 Behavior Analysts, 102 Behavior Analytic Worldview Affirming. See Ethics behavior typology examples. See Markle

behavioral cusp, 71 Behavioral Health Center of Excellence, 232 behavioral instruction, 175 **Behavioral Principles** arranging for models, 92 *latency*, 90 quality, 89 Reinforcement magnitude and quality, 88 Reinforcement rate, 88 related to technology adoption, 87 response effort, 91 schedules of reinforcement, 90 Behavioral Skills Training, 185 contrived situation or in situ. 218 in higher education, 219 main components, 216 mastering performance, 216 bidirectional relations symmetry, mutual entailment, transitivity. See equivalencebased instruction Bloom, 69, 85 Analysis, 69 Application, 69 categories, 85 Comprehension, 69 Evaluation, 69 Knowledge, 69 limitations, 85 Synthesis, 69 Taxonomy, 42, 69 Board Certified Behavior Analyst, 251,338 eligibility requirements (2022). See Behavior Analyst Certification Board pathways, 342 Brazil, xxxii, 23, 68

С

Canada, xxxii, 68 CAPSI, 82, See Personalized System of Instruction advantages, 69 experience in teaching. See peer reviewers, 68 WebCAPSI, 68 Changing Cultural Systems, 314 recommended methods, 317 within graduate coursework and supervision, 316 Clinical practice required component skills, 273 Commons, 85, 222 **Community-Based Sites** advantages and disadvantages. See Supervision **Complex Behavior Change** Evaluating, 175 complex discrimination, 44 complex repertoires steps in identifying and defining. See Behavioral Skills Training **Complex Skills** describing what you are doing, 222, See Behavioral Skills Training explaining why you are doing it, 224 reporting on one's behavior, 223 teaching someone else. See **Behavioral Skills Training** complex verbal behavior, 179 computer-aided personalized system of instruction, 23 **Computerized Personalized** Systems of Instruction, 184 Concepts, 179

must-have versus can-have features, 104 versus associations, 101 versus conceptual behavior, 105 conceptual behavior listener responding, 106 content analysis, 44 objectives derived, 38 contingencies of reinforcement, 4 Corporal (physical) punishment Present day and historical use, 64 COVID-19 pandemic, xxxiii observations, 92 criterion tests, 38 Crone-Todd, 69, 82, 85, 103, 222 Cultural evolution metacontingencies and macrocontingencies involved, 315 Cultural Responsiveness, 305 Cultural awareness, 307 Cultural competence, 307 defined and described, 306 in broader behavior analytic system (evolution), 320 Culture broadening its understanding, 308

D

deep understanding, 175 Defining Teaching Procedures and Creating Teaching Tasks. *See* Concepts, *See* Association *Selecting the Delivery Mode*, 112 derived relations. *See* Concepts Designing Teaching Material analyzing content. *See creating a hierarchy. See* Concepts Direct Instruction, 146 discriminative features of a chain, 44 diversity and experiences, 241 Division of Labor Standards Enforcement, 242 Dubuque, 243

Е

Early Systems of Instruction, 59 ECBC component-composite analysis, 180 composite behaviors, 180 evidence-based practices, 191 part-to-whole approach, 180 performance analysis, 182 Edison, 80 Education formal or informal, 79 **Educational Delivery Modes** internet technology, 185 Egypt hieroglyphics. See Ancient Instructional Methodology scribes and master scribes, 62 sheets of papyrus, 62 wooden writing boards, 62 equivalence-based instruction, 121 Avoiding Faulty Stimulus Control by Common Features, 127 bidirectional relations, 123 Choosing an Instructional Medium, 132 Collaborating Across Disciplines with Content Experts, 134 commercially available software platforms, 134 Designing Your Own, 127

examples for programmed instruction, 84 Increasing Salience of Relevant Features, 129 Instructional Variables, 127 Performance criteria for "mastery" of baseline relations, 131 research findings, 125 simultaneous versus simple-tocomplex protocols, 130 Training and Testing Protocol, 130 Training Structure, 129 Ethical Conduct ability to detect ethical challenges, 276 analysis of contextual factors, 282 challenges in teaching, 272 conducting risk-benefit analyses, 279 evaluation and follow-up, 279 generating alternatives, 278 identifying likely consequences from Each potential alternative, 279 implementation and documentation skills. 282 other analytical skills for training, 279 problem-solving and analytical skills, 276 teaching aspiring behavior analysts, 271 Ethics Code for Behavior Analysts. See Behavior Analyst Certification Board Ethics Coursework Behavioral Skills Training, 286 Instructional Format, 284 instructional outcomes, 273

Instructional Strategies, 285 Interteaching, and Small Group Learning, 287 possessing deep knowledge of meta principles and the Code. See Ethics Problem Solving/Decision-Making Models, 288 Rule-based and Scenario-Based Learning, 287 Ethics Hotline, 281 **Evaluating Complex Behavior** Change (ECBC) model, 176 Experimental Analysis of Behavior training, 199 extended relations, 44

F

Families as subcultures. See Cultural Responsiveness feedback commons forms, 218 in supervision, 243 peer. See Supervision use of the term, 218 Fieldwork, 231 practica and internships. See **Behavior Analysis** Fienup, 125 fluency, 91 intraverbal repertoire, 82 foundational knowledge performance versus verbal skills. See Behavior Analysts frames. See Programmed Instruction

G

Gagne's conditions of learning, 43

gamification, 84, 113 Gender and Sexuality and cultural sensitivity. See **Cultural Responsiveness** Glenn, 314 Global Learning Outcomes, 310 creating GLOs for behavior analytic curricula and supervision, 312 from a behavior-analytic perspective. See Cultural Responsiveness importance of GLOs in cultural responsiveness, 311 Goodall, xxxii Greece Ancient Instructional Methodology, 62 Athens government (democratic form), 63 Phoenician alphabet, 62 rhetoric, 62 sophists, 63 Guidelines for Teaching Associations and Concepts, 107 Conducting a Needs Analysis, 108 Defining Learning Objectives, 108

Η

Higher Education goal achievement by arranging contingencies, 102 training programs, 235 Types of Student Behavior, 177, *See* ECBC valued behavior, 179 Higher Order Skills in Graduate Training Performance and Verbal Behavior Training. *See* Higher Order Skills Higher order thinking, 69 critical thinking, 82 Historical Roots Programmed Instruction, 32 Holland, 34 humanitarian care. *See* Ethics

I

inclusion, 82 Instructional Design ADDIE Model, 40 Content analysis. See programming Content Analysis and the Types of Learning, 42 Dick and Carey Model, 40 formative evaluation. See programming learning outcomes, 44 Instructional Design and Delivery research findings. See Concepts, See Associations instructional design process costs versus benefits, 116 Instructional Objectives, 45 clear statements, 45 Instructional program Headsprout Early Reading, 47 Headsprout Reading Comprehension, 47 instructional sequence, 38 instructional strategies, 44 internship, 235 Interteaching, 23, 91, 145, 185 A Typical Session, 149 Attempts to Improve, 157 Clarifying Lectures, 148 components, 147

Future Directions, 160 Pair Discussions, 147 Participation Points, 148 Preparation (Prep) Guides, 147 Probes (Exams), 148 **Ouality Points**, 149 Record Sheets, 148 Research findings, 149 Interteaching Online: Research and Application, 158 Interteaching Research Component analyses, 153 Interteaching vs. Lecture, 150 Interteaching vs. Lecture: Moderating Variables, 152 Interteaching vs. Other Alternative Methods, 153 **Oualitative Research**, 163

J

Journal of Organizational Behavior Management, 250

K

Kazemi, 243 Keller, xxxi, 23, 67, 82, 146 mastery learning, 23 personalized system of instruction, 23 self-paced, 23 *Keller Plan. See* Personalized System of Instruction knowledge transmission evolution, 60 oral to written format, 60

L

Laboratory Roles

animal caretaker. See Mentorship computer programmer. See Mentorship engineer and electrician. See Mentorship mathematician and graphic designer. See Mentorship The Public Speaker. See Mentorship The Teacher. See Mentorship The Writer. See Mentorship learner errors, 32 learning. See Skinner learning management systems. See **Technological Evolution** Learning Management Systems Turnitin similarity score, 87 Lecture Method Factors sustaining, 72

Μ

macrocontingencies, 315 Malott, 256 Markle, 33, 38, 178 mastery criterion, 68 mastery criteria, 83 mastery-based system. See Personalized System of Instruction Mathematician and Graphic Designer data analysis and visualization. See Mentorship Mechner, 22, 37, 43 Medieval Europe Roman Catholic Church. See studia generalia (universities), 65

written material becomes available, 65 Mentorship, 199 informal, 199 The Laboratory Family Approach, 200 vertical mentoring, 201 Mesopotamia cuneiform writing, 61 master scribes, 61 scribal system, 61 Metacontingencies, 314 model of hierarchical complexity levels, 85 multicultural competency training, 244

Ν

Neurodiversity as a subculture. *See* Cultural Responsiveness

0

online learning, 24 Online Teaching, 79 Organizational Behavior Management, 249 applications in higher education institutions, 257, 261 areas of application, 250 benefits related to learning about, 251 diversity, equity, inclusion, and accessibility as topics, 257 educational foundation, 251 graduate behavior analysis training, 251 levels of application within organizations, 251 options for teaching, 254

practical skills development, 255 sustainability in higher ed institutions, 260 using to impact campus community. See Higher Education organizations performer view. See Organizational Behavior Management process view. See Organizational Behavior Management systems view. See Organizational Behavior Management

P

Pear, 68, 82, 85 peer reviewing accuracy, 89 Performance Diagnostic Checklist, 252 Performance Management process, 252 Performance Systems Analysis Performance Objectives Matrix. See ECBC Personalized System of Instruction, 59, 146, 184, See Keller common characteristics. See Programmed Instruction criticism, 82 effectiveness, 70 restudy, 68 Plato, 63 the Academy, 63 Practicum breadth of experience. See Supervision description and overview, 234

Precision Teaching, 23, 146, 185 Pressey, 66, 81 priming simple, 44 Programers. See Programmers programing. See programming Programmed Instruction, 11, 31, 81, 184 "black out" technique, 34 Computer-assisted, 21 computer-based, 21 criticism, 82 cybernetic feedback loop, 83 Delivery, 17 Development, 15 Early Characteristics, 14 **Empirical Support**, 19 fill-in-the-blank frames, 32 Form, Function, Content and Sequencing, 83 formal prompts, 35 frames. 32 knowledge of correct results, 32 personalized system of Instruction. See Keller Planning, 15 principles of design, 32 reasons for decline, 146 sequencing complexity, 84 sequencing textual stimuli, 32 Teaching Machines. See Programmed Instruction teaching machines and TutorTexts, 66 Validation, 18 programming as a Process, 38 content analysis, 37 creative sequencing, 37 developmental and field testing, 38 process, 39

programming process achieves objectives, 39 developing the criterion tests, 39 instructional sequence defined, 39 performance data, 39 revision, 39 specifying the objectives, 39 prompt versus prime, 36 prompts, 35 recency and sequence, 35 thematic, 35 PSI course description. See Personalized System of Instruction psychomotor\ learning rigorous psychomotor content analysis, 44

Q

Quality Control through accreditation. See Supervision quality graduate programs. See ABAI Accreditation quality instruction Elements. See Bloom

R

Reliability defined, 176 repertoire of the learners, 38 robots, 92 as teachers, 53 Rome *paidagōgos*, 64 *punishment by tutors*, 64 *reinforcing feedback*, 64 *theoria* and *lexis*, 64 routines adduction, 49 application, 50 blending and segmenting, 49 establishing, 48 fluency, 50 motivation, 50 overall sequencing, 50 sentence and story, 49 vocal potentiation, 49

S

Saville, 153 Schoenfeld, xxxi science programs, 37 Skinner, xxxi, 4, 32, 66, 81, 122, 137, 146 Legacy for Higher Education, 22 Skinner's Teaching Machine, 5 Socrates, 63 stimulus control relation, 35 Strategies to Teach Complex Skills verbal behavior repertoire. See Higher order thinking Sumeria scribes, 60 Supervision benefits of practica and internships, 240 defined. 232 ethical concern about unpaid internships, 241 Internship or a Training Site description, 235 nature and function of supervision, 233 primary functions, 232 providing experiential learning experience, 234 university-based internship sites, 237

synthesis learning multiple stimulus without replacement, 180 Systems of Instruction *"guide on the side" versus "sage on the stage"*, 65 Evolution across civilizations, 60 History, 59

Т

Teaching Complex Behaviors research basis. See Higher Education teaching goal, 101 Teaching Innovations from Behavior Analysis, 184 Teaching Machines, 31 abandoned, 39 behavioral principles, 66 decline in interest, 67 Harvard, 38 Harvard Teaching Machine Project, 37 immediate feedback, 66 of the future. See Artificial Intelligence Personal Devices. See Programming TutorTexts, 66 Teaching technologies examples, 91 Technological Evolution, 80 20th century developments, 81 magic lantern, 81 Mechanization to automate tasks, 80 phases, 80 recorded voice and audio, 81 recording voices, 80 technophobia, 92

The Rise of Behavioral
Approaches to Education
Western Society, 65
The Teacher
values exercises. See Mentorship
Tiemann, 33, 43, 178
Training Components
Feedback. See Behavioral Skills
Training
Instruction. See Behavioral Skills
Training
Modeling. See Behavioral Skills
Training
Rehearsal. See Behavioral Skills
Training
types of learning, 37
chains, 37
concepts, 37
discriminations, 37
generalizations, 37

U

U.S. Department of Labor and the California Department of Labor Standards Enforcements, 241 United Kingdom, xxxii United States, 68 University-based internships advantages and disadvantages. *See* Supervision University-based Practica and Internships considerations for establishing. *See* Supervision Unpaid internship (ethics) primary beneficiary test. See Supervision

V

validity experimental validity. See ECBC external validity, 176 internal validity, 176 measurement validity, 176 single-case experimental designs. See ECBC social validity, 177 types, 176 verbal behavior autoclitic frames. See Concepts verified as a course sequence history, 338 virtual reality applications. See Staff training realistic or augmented, 53

W

WebCAPSI appeal process, 71 Behavioral Processes, 71 description, 68 *Guidelines for Implementing.* See Personalized System of Instruction Writing Development Journal of the Experimental Analysis of Behavior. See Mentorship